

Second Quarter of the Fiscal Year Ending March 31, 2018 Results Briefing Materials internet infinity INC.

Securities code: 6545

November 22, 2017





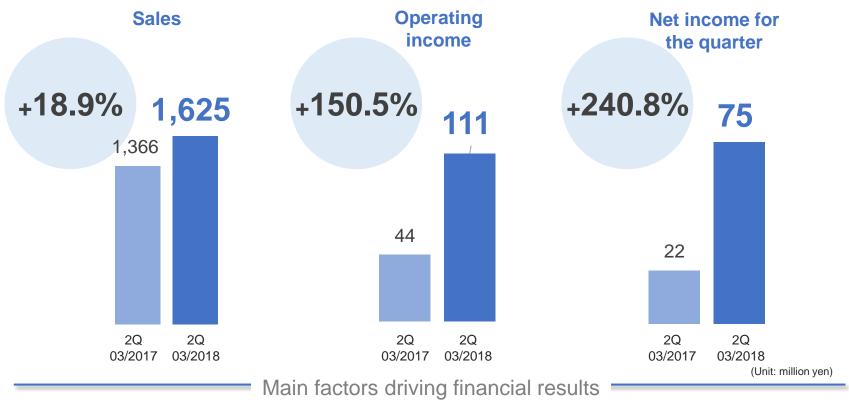
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Supplementary information

# Second quarter of the fiscal year ending March 31, 2018 Summary of business results



# Sales and earnings increased strongly compared with the year-earlier period



- Growth driven by Record Book Business (sales up 37.7% compared with the year-earlier period)
- Number of "Record book" care centers up by 16 franchise care centers and 3 directly operated care centers
- Web Solution Business posting steady growth with contributions to financial results

### **Company outline**



May 7, 2001 Established

211,170,300 yen (as of September 30, 2017) Capital

Head office location

Hamarikyu Parkside Place 15F, 5-6-10 Tsukiji, Chuo-ku, Tokyo, 104-0045

Representative

Representative director

Keiichi Beck

Corporate officers

(as of September 30, 2017)

Executive director

Director

Director (external director)

Executive officer Executive officer Executive officer Executive officer Corporate auditor Corporate auditor Corporate auditor

Takashi Fujisawa Kenji Hoshino Tatsuo Watanabe Yohei Nakao Koso Nakajima Junpei Ogura Yasuhiko Ueno Shinya Kinugawa Kazuo Goto Masahiko Sato

ISMS certification acquisition



In January 2016, the Company passed the examination of the Information Security Management System (ISMS) conformity assessment scheme of the Japan Information Processing and Development Center (JIPDEC) and was registered as certified by JIPDEC.

Number of employees

(as of September 30, 2017)

281 (regular employees)

- Certification Registration No. JP16/080384
- Certification registration scope
- 1. Marketing support for the senior consumer market
- 2. Support in reconciling employment duties and eldercare requirements
- Member customer-satisfaction enhancement support



### For a "longer life in health" through our services.

### Corporate slogan <Business philosophy>

Mission 
<Mission and business fields of IIF>

Seven promises of IIF <Code of conduct>

Mission of internet infinity

"Resolving the problems of superaged communities through creative innovation and proactive endeavor"

#### **Healthful Future**

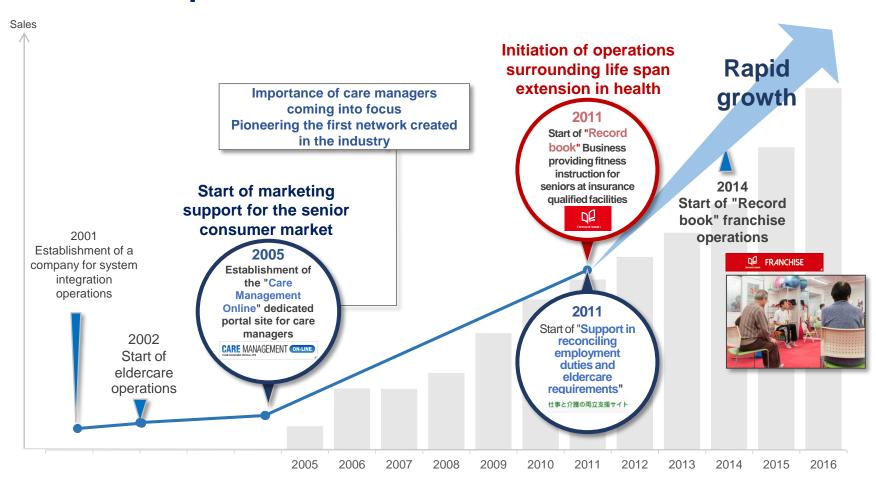
Resolving the problems of super-aged communities through creative innovation and proactive endeavor

- We value smiles, greetings, and communication
- 2. We strictly observe discipline and punctuality
- 3. We enjoy our work
- 4. We take pride and responsibility in our work
- 5. We always act in a just and fair manner
- 6. We value good manners
- 7. We do not forget gratitude

Note: IIF is the short form of our company name "internet infinity"



# Roll-out of new healthcare services through on-site and online operations



### **Business lines**



### Business activities in two segments comprised of Healthcare Solution Business and Home-Centered Service Business operations

#### ■ Healthcare Solution Business

Launch of business operations pivoted on the care manager member base of the "Care Management Online" portal site

#### ■ Record Book Business

✓ The Record Book Business offer 3-hour rehabilitation day care services specializing on instruction in physical exercises

#### Web Solution Business

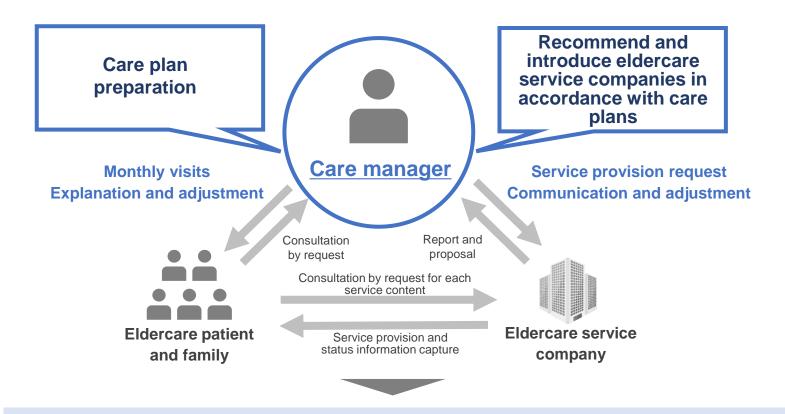
- Marketing support for the senior consumer market
- Support in reconciling employment duties and eldercare requirements
- Care supplies business (leasing and sales of eldercare utensils)

#### ■ Home-Centered Service Business

- In-home eldercare support services
- Visit based eldercare services
- Ambulant eldercare services



# Care managers, who prepare the care plans, have significant power to influence decisions on eldercare services



The care manager is the key person in the long-term care insurance system



**Care Management Online** 

#### Registration free of charge



#### Running

### Japan's largest

care manager operations support portal site

Total number of care managers in Japan

Number of registered care managers

Around

O(around 87,000)



<sup>\*</sup> As of March 2017 care managers in Japan totaled around 150,000 persons



# Care Management Online has established itself as an irreplaceable tool for care managers' duties

Main duties of care managers

Preparation of care plans and documents required for long-term care insurance coverage applications

- Preparation of care plans
- Agency for long-term care insurance coverage applications
- Preparation of contract documents, etc.

### Legal and administrative Capture of latest information

 Acquisition of latest legal information including the Long-Term Care Insurance Act

#### **Eldercare consultation**

 Monthly visits and miscellaneous consultations

#### Capture of eldercare industry news

**Care Management Online** 

#### Resources available for download comprise various forms, sample documents, and manuals

Available for one-stop downloads are sample documents and manuals, etc., necessary for the performance of care mangers' duties such as various types of contracts, service diaries, important explanations, and statements of agreements. All documentations are provided for individual service categories such as in-home eldercare, visit based eldercare, bathing service, and daycare service

Dissemination of latest long-term care insurance information and administrative information such as revisions of the Long-Term Care Insurance Act

Regular postings of information that care managers need to know such as law revisions and administrative information

#### Japan-wide eldercare service company information and other latest information on eldercare

Web-based search for eldercare service companies and facilities in the vicinity of eldercare patients.

Dissemination of eldercare related questionnaire survey results, etc. Consultations, questions, and other information exchanges among care managers are also possible.

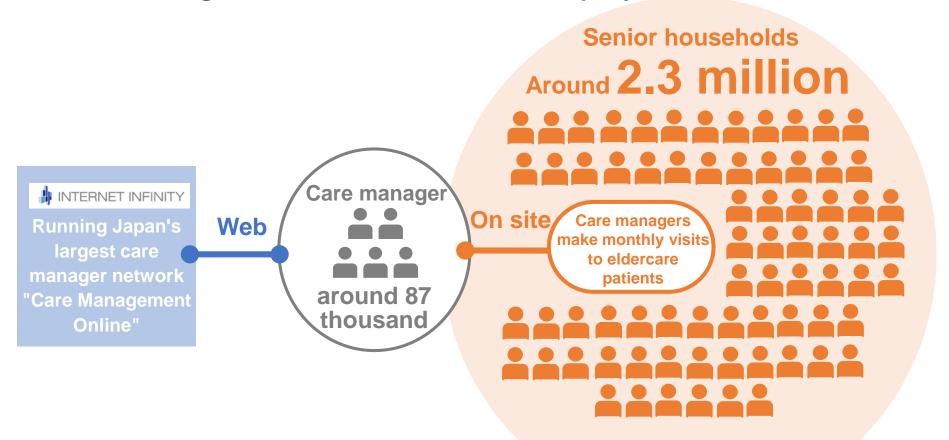
Posting of articles authored by the Welfare and Medical Service Agency, the Ministry of Health, Labour and Welfare, eldercare related organization, and corporate releases concerning eldercare related products and services

Posting of releases of government ministries and agencies, organizations, and business corporations and dissemination of latest eldercare industry news



# Japan's largest care manager network capable of reaching senior households

Care Management Online connects the Company with senior households



<sup>\*</sup> A care manager is responsible for around 26 eldercare patients



#### The Record Book Business offer 3-hour rehabilitation day care services specializing on instruction in physical exercises

(Scope of application: Certified eldercare patients up to eldercare level 2)

**Feature** 

#### High subscriber retention ratio

(1) Creation of environments for eldercare patients enabling ease of use of facilities

Exercise guidance provided by experts

Interiors designed to avoid an eldercare atmosphere

Hospitality



Maximum 18 persons per class class size: (morning and afternoon)

Number of 1.5 - 2.0 session per

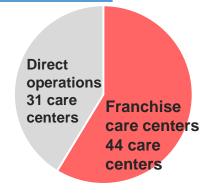
sessions: week

(2) Proactive participation by users who want to "stay healthy"

**Feature** 

#### **Growing number of franchise care centers**

- (1) Payback period of franchise investments somewhat over 2 years
- High customer attraction power and user retention ratios through combined Web-based and on-site operations enable comparatively short payback periods
- Support systems emphasizing wellbeing and fulfillment
- (2) Inquiries for franchises from potential franchisees increased after the stock listing



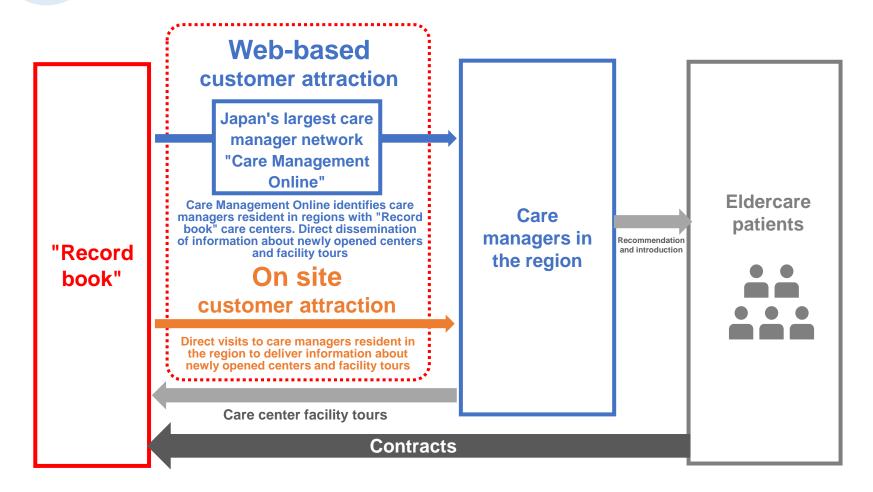
As of September 30, 2017



Feature 3

## Customer attraction power of Web-based and on-site operations

through the efficient use of Japan's largest care manager network





# Marketing support through Japan's largest care manager network capable of reaching around 2.3 million senior households

#### Japan's largest care manager network Marketing research request **Care Management** Provision of Research information on Online implementation Marketing Information client products Reaching request provision and services Research around covering Client around Our 2.3 Provision of 87,000 companies Company Results **Feedback** research registered million results reports care senior Fee payment managers households Purchase of products and use of services of client companies

### Major food manufacturer Marketing support for eldercare food product development and manufacture

Development and manufacture of eldercare food products

CARE MANAGEMENT ON-LINE

Care manager

- 1 Request for eldercare food product sampling research
- 2 Request for advertisement postings on Care Management Online
- 3 Distribution of eldercare food product samples

Miscellaneous kinds of marketing requests

Submission of research report

#### **Our Company**

### Implementation of marketing through efficient use of Care Management Online

- 1 Distribution through care managers to families of eldercare patients
- 2 Posting of banner advertisement and media tie-up advertisement on Care Management Online
- 3 Distribution of eldercare food product samples through care managers to families of eldercare patients

#### Seniors and families of eldercare patients

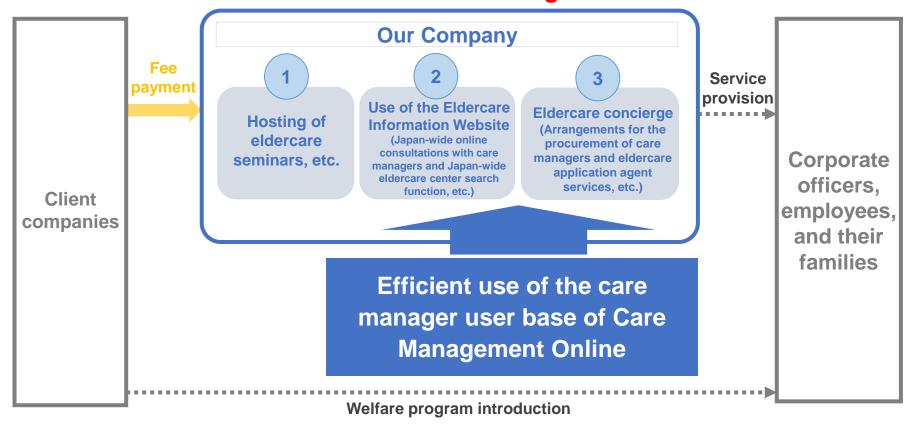
Tasting of eldercare food product and completion of the questionnaire form

- Support in reconciling employment duties and eldercare requirements

# Adopted by over 50 companies with 1.2 million users Adoption mainly as part of corporate welfare programs

Support in reconciling employment duties and eldercare requirements delivered over the Internet, etc., to users at subscriber companies

Delivering high added-value solutions at a low cost through the efficient use of care manager network



# Second quarter of the fiscal year ending March 31, 2018 Financial summary

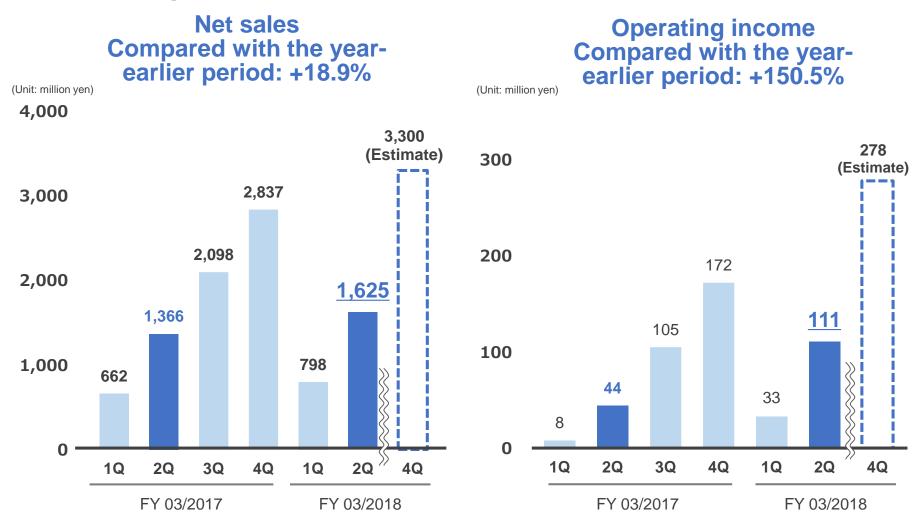


# Favorable financial results development leading to revised up second-quarter financial results forecasts

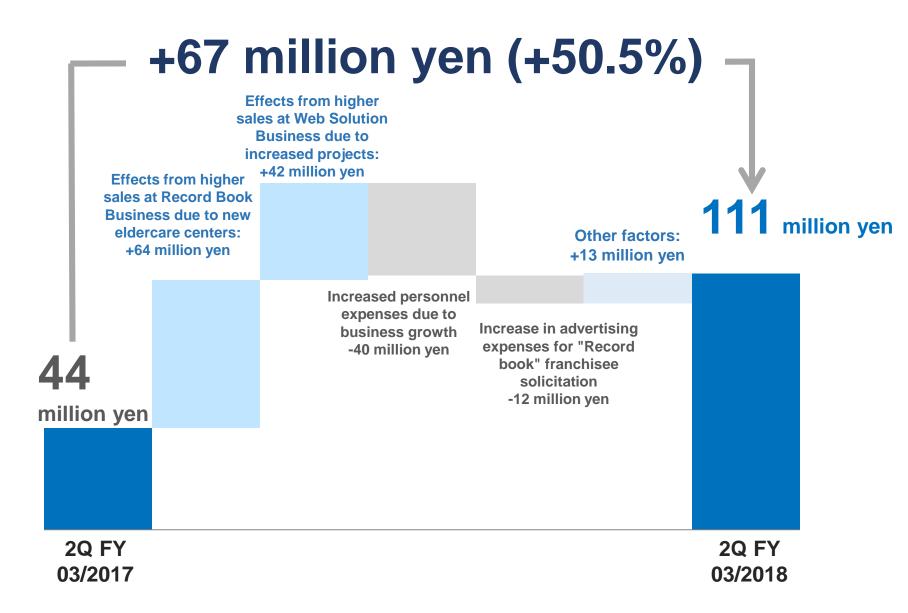
(Unit: million yen)	2Q FY03/2017	2Q FY03/2018 Original forecast (Released May 15, 2017)	2Q FY03/2018 Actual results	Rate of change compared with the year-earlier period	Rate of change compared with financial results forecast
Net sales	1,366	1,579	1,625	+18.9%	+2.9%
Operating income (Operating income margin)	44 (3.3%)	83 (5.3%)	111 (6.9%)	+150.5%	+33.7%
Ordinary income (Ordinary income margin)	37 (2.7%)	79 (5.0%)	108 (6.7%)	+189.7%	+36.7%
Net income for the quarter (Net income margin)	22 (1.6%)	52 (3.3%)	75 (4.7%)	+240.8%	+44.2%



# Operating income margin strongly improved on favorable performance of Record Book Business









#### Healthcare Solution Business posted strong growth

Sales	breakdov	vn by segment	(Unit: million yen)		2Q FY 03/2017	2Q FY 03/2018	Rate of change
(Unit: million yen)	(Unit: million yen)  Healthcare Solution  Business			Healthcare Solution	718	959	33.5%
2,000		Centered Service	Net sales	Home- Centered Service	648	665	2.7%
1,500			— <u> </u>	Total	1,366	1,625	18.9%
1,000 —	718	<u>959</u>		Healthcare Solution	92 (12.9%)	170 (17.7%)	84.1%
·			Segment income (Income margin)	Home- Centered Service	174 (26.9%)	179 (27.0%)	3.2%
500 —	648	<u>665</u>		Total	266 (19.5%)	349 (21.5%)	31.2%
0 —	2Q FY 03/20°	17 2Q FY 03/20	Adjustm	ent amount	-221	-238	-
	2411 00/2011 2411 00/2010		·	ating income	44	111	150.5%



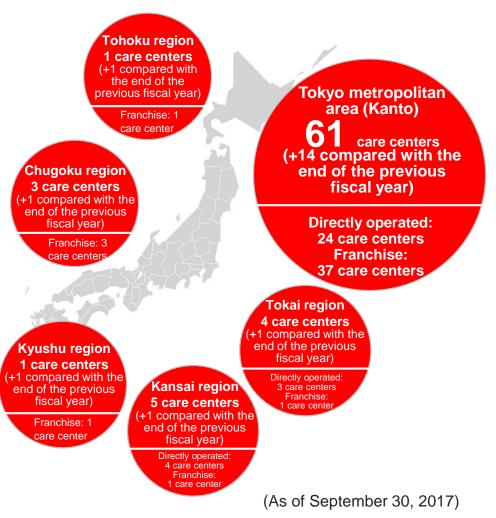
# Financial results overall were driven by Record Book Business +33.5% compared with the year-earlier period

(Unit: million yen)

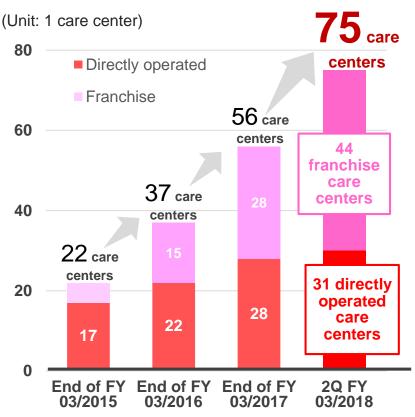
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	Second quarter of the fiscal year ended March 31, 2017  Net sales  Composition ratio		Second quarter of the fiscal year ending March 31, 2018		Compared with the year-earlier period	
			Net sales	Composition ratio	Change in amount	Rate of change
Record Book	501	69.7%	689	71.9%	188	37.7%
Web Solution	112	15.6%	170	17.8%	58	52.1%
(Breakdown) Marketing support for the senior consumer market	71	9.9%	117	12.2%	46	65.5%
Support in reconciling employment duties and eldercare requirements	40	5.7%	53	5.6%	12	30.6%
Other (Care supplies business / new business operations)	105	14.7%	99	10.3%	-6	-6.1%
Healthcare Solution Business - Total	718	100%	959	100%	258	33.5%



# Number of care centers increasing at a steady pace centered on franchises



#### Transition of the number of "Record book" care centers





#### "Record book" care center openings increasing also at the regional level Existing franchisees have been steadily increasing new openings on the merits of favorable care center operating ratio and customer attraction power

Franchico caro contor

	Care	centers	of	existing	franchisees	
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<franch< th=""><th>ise care centers&gt;</th><th></th><th></th><th></th><th></th></franch<>	ise care centers>				
Date of establishment	Prefecture	Name	Date of establishment	Prefecture	Name
April 3	Setagaya ward, Tokyo	"Record book" Kyodo	August 1	Yamato city, Kanagawa	"Record book" Yamato Fukamidai
April 3	Ota ward, Tokyo	"Record book" Senzokuike	August 1	Takatsu ward, Kawasaki city, Kanagawa	"Record book" Kawasaki Chitose
May 1	Sakyo ward, Kyoto city, Kyoto	"Record book" Kyoto Takaragaike	September 1	Tachikawa city, Tokyo	"Record book" Tachikawa Minami
May 1	Komae city, Tokyo	"Record book" Komae	September 15	Akita city, Akita	"Record book" Akita Yabase
May 1	Koto ward, Tokyo	"Record book" Kameido	October 2	Funabashi city, Chiba	"Record book" Funabashi Miyamoto
June 1	Urawa ward, Saitama city, Saitama	"Record book" Urawa Kamikizaki	October 2	Izumi ward, Yokohama city, Kanagawa	"Record book" Totsuka
June 1	Konan ward, Yokohama city, Kanagawa	"Record book" Konan Serigaya	October 2	Yokohama city, Kanagawa Kanagawa ward	"Record book" Oguchi
June 8	Kohoku ward, Yokohama city, Kanagawa	"Record book" Shin-Yokohama	October 2	Adachi ward, Tokyo	"Record book" Kita-Ayase
July 3	Naka ward, Hamamatsu city, Shizuoka	"Record book" Hamamatsu Tenma-cho			
July 3	Naka ward, Hiroshima city, Hiroshima	"Record book" Hiroshima Sumiyoshi-cho		operated care cente	ers>
July 3	Mito city, Ibaraki	"Record book" Mito Migawa	Date of establishment	Prefecture	Name
August 1	Nishi ward, Fukuoka city,	"Record book" Meinohama	April 3	Setagaya ward, Tokyo	K-fit Yoga

"Record book" Tsuchiura

Ekimae

Date of establishment	Prefecture	Name
April 3	Setagaya ward, Tokyo	K-fit Yoga
June 1	Hodogaya ward, Yokohama city, Kanagawa	"Record book" Hodogaya

Tsuchiura city, Ibaraki

Fukuoka

August 1

# Full fiscal year ending March 31, 2018 Financial results projections



- ✓ Sales and earnings are poised to mark new historical highs based on the accelerated pace of new "Record book" care center openings and customer growth at Web Solution Business
- ✓ With a steady earnings base being built, operating income is forecast to rise by over 60% compared with the previous fiscal year

(Unit: million yen)

	FY 03/2017	FY 03/2018 (forecast)	Year-on-year (rate of change)
Net sales	2,837	3,300	+16.3%
Operating income (Operating income margin)	172	278	+61.5%
	(6.1%)	(8.4%)	(+2.3P)
Ordinary income (Ordinary income margin)	146	270	+84.6%
	(5.2%)	(8.2%)	(+3.0P)
Net income for the period attributable to shareholders of the parent company (Net income margin)	104	171	+65.1%
	(3.7%)	(5.2%)	(+1.5P)



### **Healthcare Solution**

#### Growing number of "Record book" care centers

Priority areas: Kinki, Hiroshima, Fukuoka, Sendai (primarily franchise roll-out areas)
 Making effective use of the Meitetsu brand, launch of Meitetsu "Record book" care centers in Aichi, Gifu, and Mie prefectures

### Home-Centered | Service

#### Delivering steady financial results as a stable earnings base

(Unit: million yen)

		FY 03/2017		FY 03/20 <sup>-</sup>	18 forecast
		Net sales	Year-on-year (rate of change)	Net sales	Year-on-year (rate of change)
Healt	thcare Solution Business	1,556	+32.3%	2,008	+29.0%
	Record Book	1,106	+37.9%	1,525	+37.8%
	Web Solution	249	+35.7%	272	+9.3%
	Other (Care supplies and new business operations)	200	+5.5%	210	+4.7%
Hom	e-Centered Service Business	1,280	+2.4%	1,292	+1.0%

### **Topics**



## Support in reconciling employment duties and eldercare requirements

# Collaboration with Lawson, Inc.

Deployment of "Eldercare Consultation Centers" in convenience stores





Opening of an "Eldercare Consultation Center" for face-to-face eldercare consultation in the Lawson Higashinarashino store.



<Consultation center exterior illustration>

#### <About the "Eldercare Consultation Center">

- Service started in July 2017
- Facilities for face-to-face eldercare consultation
- Currently available in 8 locations centered on the Tokyo metropolitan area (Chuo and Edogawa ward in Tokyo, Narashino, Funabashi, Nagareyama, Ichikawa city and Higashinarashino in Chiba, and Tenjinbashi in Osaka) and scheduled to be gradually expanded







## Service expansion of support in reconciling employment duties and eldercare requirements

#### ◎●わかる認知症

### Start of "Understanding Dementia" service



# 1 out of 4 persons aged 65 years or higher\*

is said to suffer from dementia in the form of mild cognitive impairment (MCI), which is at the focus of support provided by this specialized consultation service

- Symptoms and types, treatment, prevention, and introduction of support systems such as emergency call services, etc.
- Consultation regarding all aspects of dementia
- Helping adopter companies of "Understanding Eldercare Biz" to reduce the number of personnel retiring from providing eldercare

<sup>\*</sup> Source: Ministry of Health, Labour and Welfare,

<sup>&</sup>quot;Comprehensive Strategy for Promoting Dementia Measures"



#### Meitetsu Life Support Co., Ltd. established as a jointventure company with Nagoya Railroad Co., Ltd. In operation since October 2017



June 2017

October 2017 Nagoya Railroad Co., Ltd. and internet infinity enter into a collaborative agreement and establish joint-venture company Meitetsu Life Support Co., Ltd.

Meitetsu Life Support takes first Meitetsu "Record book" care center into operation

<Meitetsu "Record book" Jingumae>



It is planned to successively open further Meitetsu "Record book" care centers in Aichi prefecture



### Easy physical exercises by "Record book" care center trainers also for home use!

# Smartphone app for 5-minutes/daily exercise program to prevent locomotive syndrome

A health improvement app based on exercise programs actually in use at "Record book" care centers customized for "5-minute daily exercise" sessions that can be easily performed at home

The best-suited exercise program is automatically recommended after users have answered questions on health concerns such as exercise frequency and painful locations

\* Locomotive syndrome
A condition of reduced mobility due to impairment of locomotive organs. Deterioration increases the likelihood that eldercare will become necessary





# New function additions to "Care Management Online" "CMO Answer" app for conversations among care managers



#### Collective knowledge enhances the quality of care management

- A new service to enable enhanced care management by sharing the collective knowledge of the 87,000 care managers who have registered on the site.
- Usage is restricted to care managers who have registered and whose qualification and identity have been verified. An environment reserved for the exclusive use by care managers permits the safe and convenient exchange of opinions, consultations, and discussions.

\* A PC version was released ahead

## **Growth strategies**

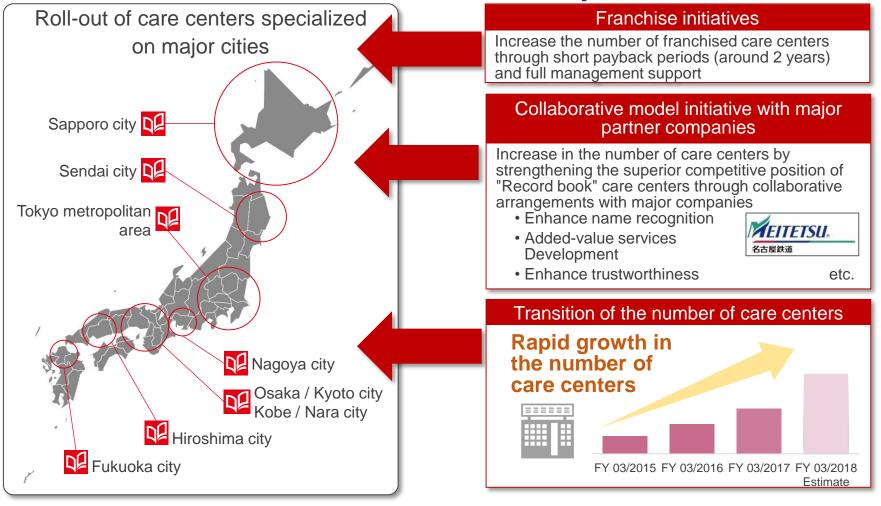


- (1) Expansion of the Record Book Business
- (2) Expansion of target strata
- (3) Strengthening of the Web Solution Business



### Dominant strategies for major cities

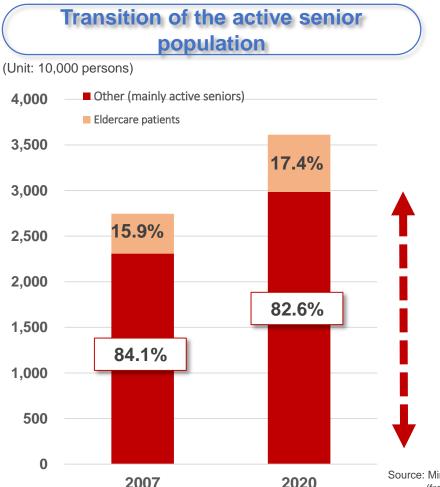
Increase the number of care centers based on collaborative models between franchise initiatives and partners





**Business area expansion** by inclusion of the **volume zones** of super-aged communities

Start of non-insurance business geared at active seniors



Active seniors in 2020 seen around 30 million

### Non-insurance long-term care

Approximately 80% of seniors are active and in good health

**Expansion of target strata** 

Growing needs surrounding the extension of health life expectancy

Source: Ministry of Internal Affairs and Communications "ICT Super Aging Society Conference Report" (from Mizuho Bank Industry Research Division "Mizuho Industrial Focus Vol. 39 Medium-Term Prospects of the Japanese Industry" (May 2012)) \* Figures for 2020 are estimates



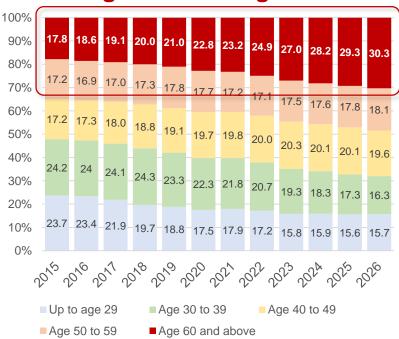
## Start of "Smart Times" fitness business + \alpha for active seniors



### Rising health consciousness among seniors

Transition of the age range composition ratio of fitness club members

## Rising percentage of members aged 60 and higher



Source: Industry activity analysis of the Ministry of Economy, Trade and Industry (Retrospectively for 2012)

### Provision of +α services by our Company



**Fitness** 



**Q** = Provision of community space





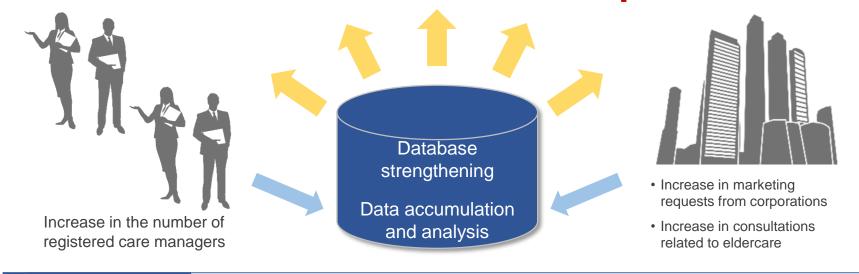








# Business growth through intense sourcing of projects by capitalizing on tailwinds in the industry environment, and through new order acquisition



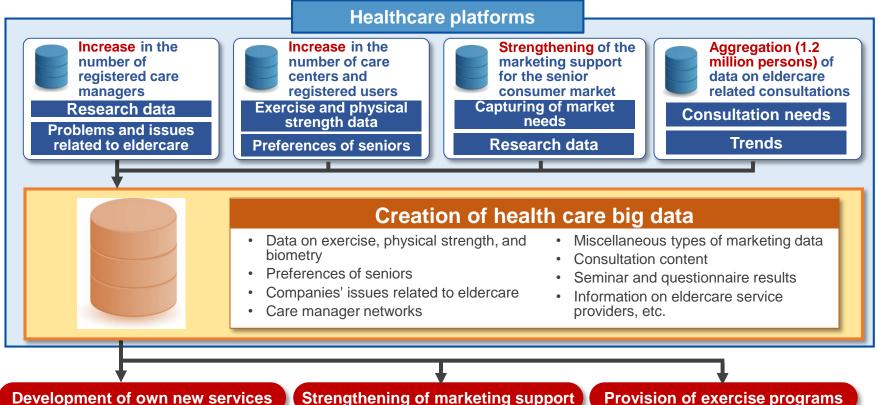
Marketing support for the senior consumer market

Aim for the No. 1 spot in marketing support for the senior consumer market by establishing a care manager network unrivaled by competitors accompanied by data accumulation and analysis

Support in reconciling employment duties and eldercare requirements Intensive sourcing of projects by capitalizing on transaction records with large customers (over 50 companies) and case examples of effective use by 1.2 million users



### Initiatives surrounding new services and businesses by combining healthcare platforms and big data



#### **Development of own new services**

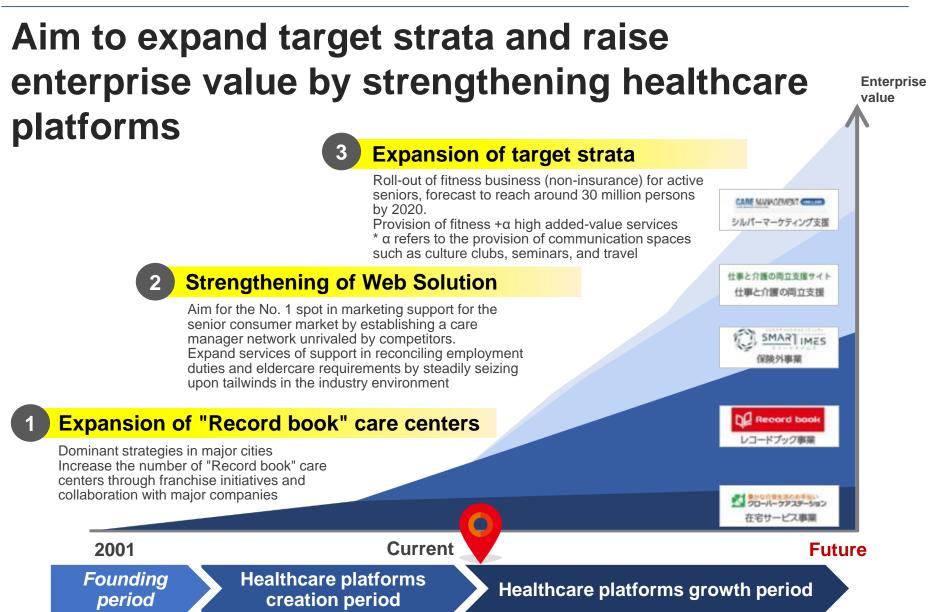
- Development of "Record book" programs
- Development of smartphone apps
- IoT

### Strengthening of marketing support

- Provision of data necessary for companies' product and service development
- Provision of locations for product trials, etc., at care centers

 Provision of exercise programs at eldercare facilities and medical facilities





## **Supplementary** information





(Unit:	milli	on	yen)
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	FY 03/2017	2Q FY 03/2018	Change in amount
<b>Current assets</b>	1,031	975	-55
Cash and deposits	442	310	-132
Notes and accounts receivable-trade	518	567	+49
Other current assets	69	98	+28
Non-current assets	434	582	+148
Property, plant and equipment	295	352	1 +56
Intangible assets	19	28	+8
Investments and other assets	118	201	+83
Total assets	1,465	1,558	+92

- Property, plant and equipment: Increase due to expansion of "Record book" care centers
- 2 Short-term and long-term loans payable: Shift from short-term to long-term loans with a view to maintaining financial stability

			(Offic	million yen)
		FY 03/2017	2Q FY 03/2018	Change in amount
Cu	rrent liabilities	807	651	-155
	Short-term loans payable	350	90	2 -260
	Current portion of long- term loans payable	91	154	+62
	Income taxes payable	71	60	-11
	Provision for bonuses	17	38	+20
	Other current liabilities	276	308	+32
No	n-current liabilities	171	344	+172
	Bonds payable	5	-	_
	Long-term loans payable	66	253	2+187
	Asset retirement obligations	27	30	+2
	Other non-current liabilities	72	60	-11
Tot	tal net assets	486	561	+75
	Capital	211	211	-
	Capital surplus	196	196	-
	Retained earnings	78	154	+75
	tal liabilities and t assets	1,465	1,558	+92



(Unit: million yen)

	(Other Hillion )			
	Second quarter of the fiscal year ended March 31, 2017	Second quarter of the fiscal year ending March 31, 2018	Compared with the year-earlier period (change in amount)	
Cash flows from operating activities	7	107	+100	
Cash flows from investing activities	-11	-196	-184	
Cash flows from financing activities	-9	-44	-35	
Change in cash and cash equivalents	-13	-132	-119	
Balance of cash and cash equivalents at the beginning of the period	155	441	+285	
Balance of cash and cash equivalents at the end of the period	142	308	+166	



The numerical business results projections stated in these materials are based on judgments and expectations derived from the information available at the time. The materials have been prepared based on numerous assumptions and perceptions obtained from information that includes risks and uncertainties. Readers of these materials are reminded that actual financial results can materially differ from financial results projections due to a variety of factors. Factors that have the potential to affect actual business results include, without limitation, deterioration in the business environment or economic conditions, trends surrounding laws, regulations, and related rules, and unfavorable rulings in litigation.

Contact for inquiries: Corporate Planning Division

Email: ir@iif.jp